

L'Esprit de Sel

Paweł ŚWIEBODA



Paweł Świeboda is a graduate of the London School of Economics and the University of London. He served as the EU Advisor to the President of Poland in the years 1996-2000. He then headed the Office for European Integration in the Chancellery of the President. In the years 2001-2006 he served as Director of the Department of the European Union in the Ministry of Foreign Affairs where he was responsible for EU accession negotiations and subsequently institutional reform in the Union and negotiations on the Financial Perspective. In July 2006 he became President of demosEUROPA – Centre for European Strategy (www.demoseuropa.eu). He is a Member of the Lisbon Council, Member of the Advisory Board of the European Policy Centre, Co-President of BELA (Broader European Leadership Agenda) Foundation, Member of the Council of the Amicus Europae Foundation and Member of the Advisory Board of the Baltic Development Forum. He also serves on the Commission on Europe After 50 set up by Chatham House, the Royal Institute of International Affairs in London and chairs the “L'Esprit de Sel” Group of Experts which is preparing recommendation for the EU Agenda 2020 and is the author of numerous articles on issues of European integration and international relations. He has a column on foreign policy in “Gazeta Wyborcza”, Poland’s largest daily newspaper.

Janis EMMANOULIDIS



Janis A. Emmanouilidis is currently Stavros Costopoulos Research Fellow at the Hellenic Foundation for European and Foreign Policy (ELIAMEP) in Athens, Greece. He has published widely on the EU's overall political and institutional development, the perspectives of differentiated integration in an EU 27+, the Union's foreign, security and defence policy and on EU enlargement. He has been an advisor of various governments, EU institutions, European parties and NGOs on a broad range of issues related to European integration and has commented widely on EU affairs in the media. Between 1999-2007 and prior to moving to ELIAMEP he was a Senior Research Fellow at the Center for Applied Policy Research (C·A·P) in Munich, Germany, responsible for three research projects related to the reform and enlargement of the European Union run jointly with the Bertelsmann Foundation in Guetersloh, Germany. Before that he worked as a Research Fellow at the Institut für Europäische Politik (IEP) responsible for the research area on the EU's Common Foreign and Security Policy (CFSP). Janis A. Emmanouilidis has studied international relations and strategic studies in the UK and economics at the University of Erlangen-Nuremberg, Germany.

Carl Fredrik BERGSTRÖM



Swedish law degree *Juris Kandidat* (LLB and LLM) at Stockholm University 1993 and *Diploma in European law* at University of Birmingham 1994. Following a period as consultant at the Swedish Bar Association admitted to joint research programme at Stockholm University and the European University Institute in Florence. Doctor of Laws 2003 and Associate Professor at Stockholm University Faculty of Law 2005. Carl Fredrik Bergström is currently senior researcher at the Swedish Institute for European Policy Studies (Sieps) and lecturer/researcher at Stockholm University. He has published a number of books, articles and expert studies on European public power and constitutional development in the EU.

Date of birth: 25 January 1965

Paul HOFHEINZ



President and co-founder of The Lisbon Council for Economic Competitiveness and Social Renewal asbl, a think tank and policy network committed to promoting sustainable economic growth, encouraging human-capital development, generating more and better jobs and working towards a better, more prosperous future for Europe. Incorporated in Belgium as an independent, non-profit and non-partisan association, the Lisbon Council is among Europe's most thoughtful and authoritative voices on economic reform and social renewal. An experienced journalist and editor, Mr. Hofheinz frequently appears on CNBC and BBC as a commentator on economic reform and European politics. To date, he has written for or been published in more than four dozen newspapers and academic journals, including

Financial Times, *International Herald Tribune*, *The Wall Street Journal*, *Fortune*, *Le Figaro*, *Le Monde*, *Trends/Tendances (Belgium)*, *Time*, *Newsweek*, *Cinco Dias* and *The Straits Times (Singapore)*. Before leaving journalism to launch the Lisbon Council, Mr. Hofheinz worked as a writer and editor at *The Wall Street Journal*, covering such diverse topics as financial-market regulation, European integration, emerging markets and Russian politics. Mr. Hofheinz also served two years as managing editor of *Central European Economic Review*, a monthly magazine published by *The Wall Street Journal Europe*. Prior to that, Mr. Hofheinz served four years as associate editor of *Fortune*, including stints as Bureau Chief in Moscow and Bonn. He began his journalistic career in London as a reporter for *Time* magazine. Mr. Hofheinz holds a Master of Science Degree in Russian Politics from the London School of Economics and a Bachelor of Arts in History from Yale University, where he received the prestigious John Addison Porter Prize upon graduation. In 1992, he received the Olive Branch Award from New York University's Center for War, Peace and Media Studies for his coverage in *Fortune* of the 1991 collapse of the Soviet Union. He speaks fluent English, Russian and French.

Christophe HILLION

Christophe Hillion is a professor of European Law and a co-director of the Europa Institute at the faculty of law of Leiden University. Since 2007 he is a legal adviser to the Ukrainian Government on negotiations of external agreements with the EU and an adviser to the Swedish International Development Cooperation Agency (SIDA) on EU cooperation with Ukraine. In years 2002-2006 he was a visiting professor at the College of Europe in Natolin. From 2002 to 2004 he was a lecturer in EU law at the University College London. In addition, in years 2003-2004 he was a member of the "Cambridge Group" entrusted by the UK Cabinet Office to draft a full Constitutional Treaty, presented by the UK representative to the European Convention on the Future of Europe. Between 2000 and 2002 he was a deputy director of the Centre for European Legal Studies and a lecturer at the faculty of law at the University of Cambridge. Christophe Hillion is a graduate of College of Europe and University of Rennes, France. He obtained his PhD degree in Law at the University of Leiden in 2005.

Gaëtane RICARD-NIHOUL



Gaëtane Ricard-Nihoul holds a degree in political science and public administration from the University of Liège and an MPhil and a DPhil in European politics and society from Oxford University. Her research focused on policy formation in the European Union, and more particularly on education policy. From 1999 to 2002, she was in charge of the team for "European and international affairs", in the cabinet of the Belgian Vice-Prime Minister Isabelle Durant, also Minister for Mobility and Transport. She acted, among other things, as a coordinator during the Belgian presidency of the EU Council. As an adviser for institutional matters, she represented the Vice-Prime Minister in the Belgian delegation at the WTO ministerial conference in Seattle and also in the Inter-Governmental Conference, taking part in the Biarritz, Nice and Laeken European Councils. She was also a member of the Belgian government working group on the Laeken Declaration. Gaëtane Ricard-Nihoul then joined the European Commission Directorate-General for Education and Culture, in the Audiovisual Policy unit. Employed in the Sector for external relations, she was in charge of the accession negotiations with the 13 applicant countries for audiovisual matters as well as the relations with countries from the Western Balkans and South Mediterranean. She also assumed the coordination of an interservice group on intercultural dialogue and followed the work of the Convention on culture. In April 2004, she joined *Notre Europe*, first as President adviser, then as Secretary General. Gaëtane Ricard-Nihoul is married with one child. She was born on May 29th 1972 in Liege (Belgium).

Lykke FRIIS



Lykke Friis is a Pro-Rector at the University of Copenhagen. Since 1996 she has been a lecturer at the Danish School for Public Administration. In years 2003-2006 she was a director of European Affairs at the Confederation of Danish Industries. In addition, between 2003 and 2005 she was an associate professor at the University of Copenhagen. In 2005 she was an adjunct professor at Copenhagen Business School and in 1997 she was an associated professor at Denmark's International Study Program. From 1996 to 2002 she was working at the Danish Institute of International Affairs (DUPI) as a research fellow, senior research fellow and research director consecutively. In the same period of time she was a lecturer at the Royal Danish Defence College. Lykke Friis is a graduate of London School of Economics and Political Science and University of Copenhagen. She obtained her PhD degree at the University of Leiden in 2005.

Tamás SZEMLÉR



Tamás Szemplér (born 1968), economist-teacher, is scientific deputy director of the Institute for World Economics of the Hungarian Academy of Sciences (IWE), Budapest. His main research and education fields are the structure, changes and prospects of the budget of the enlarged European Union (EU), the European integration prospects of the Western Balkans, as well as the role of French–German relations in the European integration process. He got his Ph.D degree with his thesis in this latter topic in 2001 at the Budapest University of Economics and Public Administration. In 2000–2001, he represented Hungary in the Villa Faber Group on the Future of the EU. In 2001, he got the "Young Researcher Award" of the Hungarian Academy of Sciences. In 2001–2002, he was secretary general of the Hungarian Section of the European League for Economic Co-operation (ELEC). Between 2002 and 2007, he was leader of the research group on EU budget after 2007 of the Task Force for Integration and Development Policy. In 2003, he was member of the Centre for EU Coordination and Communication (working before the referendum on EU accession). He is a member of Team Europe Hungary since September 2004. In 2007–2008, he has participated – as member and scientific coordinator of the team organised by the Trans-European Policy Studies Association (TEPSA) – in the preparation of a series of briefings on the Western Balkans for the Foreign Affairs Committee of the European Parliament.